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MARKET PERFORMANCE

Total North America Arrivals

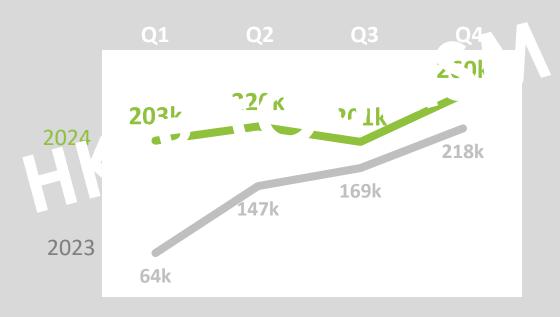
1.2M

(+48% vs 2023)

USA 884K

+48% vs 2023





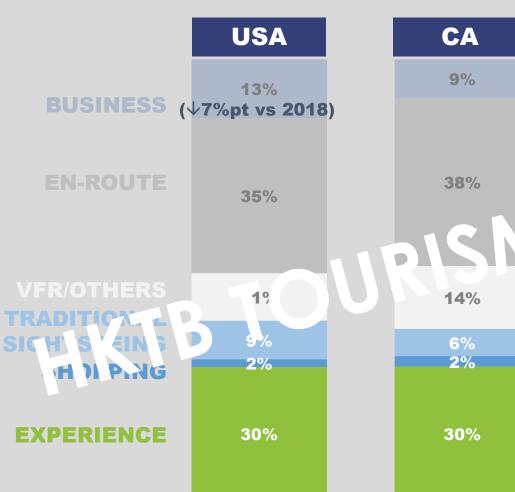


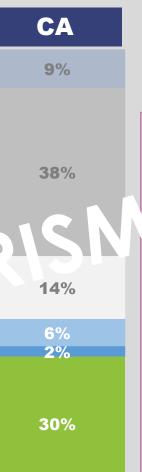
KEY PERFORMANCE INDICATOR

USA	CANADA
3.8	4.6
+0.2	+02
\$7.5K	\$7.3K
+\$1.1K	+\$1.9K
\$2.0K	\$2.0K
↑125 %	↑81%
\$1.6K	\$1.8K
↑30 %	个59%
	3.8 +0.2 \$7.5K +\$1.1K \$2.0K \(\gamma\)125%

TRAVEL BEHAVIOUR

VISIT HK FOR...









MULTI-DESTINATION

85% MULTI-DESTINATION FOR US/ CA VISITORS

GATEWAY TO TRAVEL TO MAINLAND

HK +
MAINLAND

HK +
GRASITISS
(VAINEAND)

50%

(vs 2018 ~36-42%)

33%

(vs 2018 27-33%)

CONTINUE TO BE THE HUB FOR ASIA DESTINATIONS

HK + SEA (TH, VN)

HK + JP, TW, KR

~35%

(vs 2018 56-59%)

Competition intensified due to more direct air connections between US/CA to key Asia destinations

MARKET OUTLOOK

North **Americans** still **Prioritizing** Travel



no d-cutting continues
Shrinking media landscape



Note: *2024 GDP estimated

Source: Bureau of Economic Analysis, US Gov, Canada Gov

CONSUMER TREND



Age is Just a Number
To prioritise spending on luxury travel

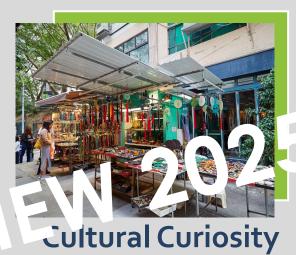


"Set-jetting"
Inspired from movie & V, re gra nme



Spontaneous & Passion Travel

For a once-in-a-lifetime travel experiences



To seek authentic immersion & 'real' experiences



Focus on Well-being
To be 'one with nature'

To tailor an itinerary to treat themselves

The Rise of Solo Travel

AIR CAPACITY

Seat Capacity Recovery Q3 2025 vs 2018

Vancouver

97%

CX: from 14X to 17X weekly flights from Mar HX: from 2X weekly to 1 daily flight from May

San Francisco

95%

C:n m zX to 3X daily flights from May

Los Angeles

98%

gradual ramp-up by CX & UA

CANADA
94%

•

U \\
75%**↑**

Toronto 025

fron. 4λ to 18X weekly flights from Mar

US/CA → ML: 26%

Boston

New York

Chicago

Dallas

CX: to launch 4X weekly flights from Apr

SEAT CAPACITY

(Q3 2025 vs Q3 2018)

Source: OAG / IATA

STRATEGIC FOCUS

01

Amplify

Unique Hong Kong
experiences to motivate
travel (arts, culture, culinary
& great outdoors)



N BAVE
Target

Bizcation,
affluent and adventurous
North American travellers
to maximise
PCS & LOS

03

Capitalile

An the grawin popularity

Chasing destinations in

the development of

multi-destination

itineraries





PROGRAMMES

Partnerships & Collaborations

To tell compelling Hong Kong stories

RVIEW 2025 reach & conversions

Multi-Destination

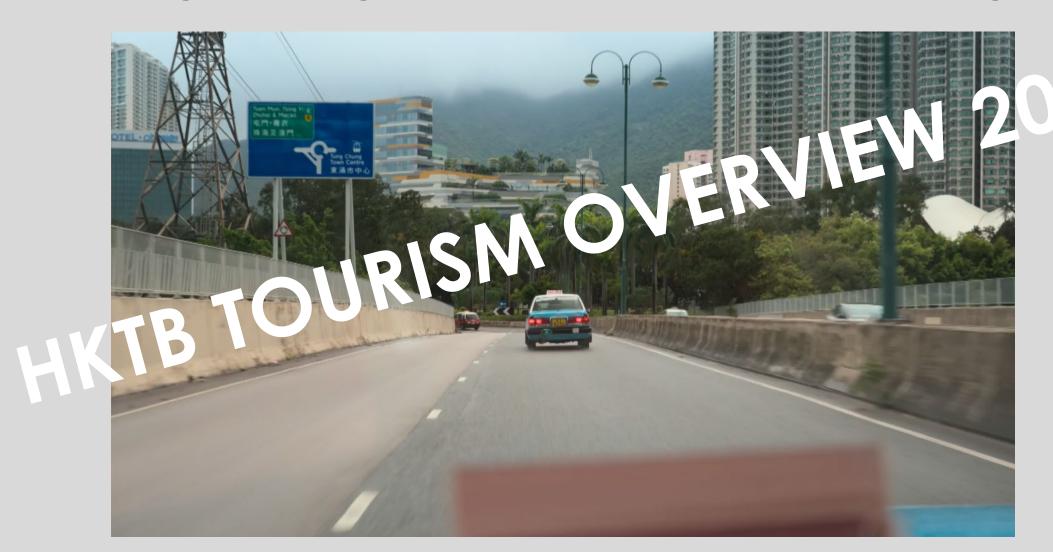
To target all travellers to Asia

B₂B

To support the travel trade in enhancing sales

THE AMAZING RACE (US)

HKTB helped facilitate the production of *The Amazing Race* in Hong Kong, showcasing the city's most iconic landmarks and hidden gems



THE AMAZING RACE (US)

TRADE



Something Amazing Is Happ

The Amazing Race Season 37 started their journey in I-dove into some of Hong Kong's unique experiences and Lantau Island, the Cantonese Opera and museums in V Bun Festival. That's just a taste of what Hong Kong hat Kong's highlights and special Amazing Hong Kong pack

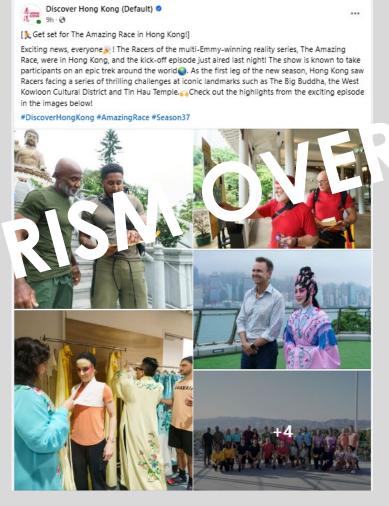


Start Your Adventure from \$2,499 per Pere

recreasely and mourn like, hardy straig unless sometiming or every similar to in savenum, spend your days wandering through art-filled neighborhoods, sampling world-famous dumplings or taking in sweeping harbor views from the city's highest peaks. Whether you're into exploring hidden temples, hopping between local markets or simply soaking in the energy of vibrant.



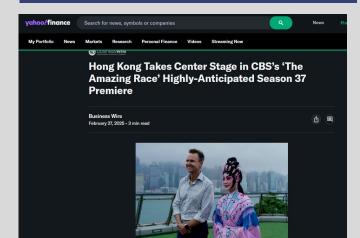
SOCIAL MEDIA



TARGETED MARKETING



PUBLICITY



PARTNERSHIP & COLLABORATION

Los Angeles Times







EVENT ACTIVATIONS





Campaign Impressions

700m +



DIGITAL MARKETING

PUBLICITY

SOCIAL MEDIA

PARTNERSHIP & COLLABORATION

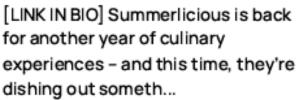


TORONTO STAR (





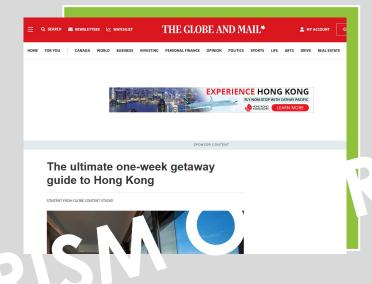






AIRLINE COLLABORATIONS - NON-STOP







A. San Ida

16 Si-city

- Air Canada/United Airlines Hong Kong Race
- BuzzFeed Campaign
- TV Broadcast
- Experiential Marketing

Cathay Pacific

- DFW Launch
- Stopover Deals
- Co-branded Marketing
- Consumer Events
- Bizcation

Hong Kong Airlines/ United Airlines

- Consumer Events
- Bizcation

AIRLINE COLLABORATIONS - ONE-STOP/MULTI

















Tactical Campaigns



Integrated Theme Promotions (Epicurean, Great Outdoors)



Special Events Promotions

MULTI-DESTINATION: MAINLAND CHINA



5-city North America Road Show 15 – 30 September 2025

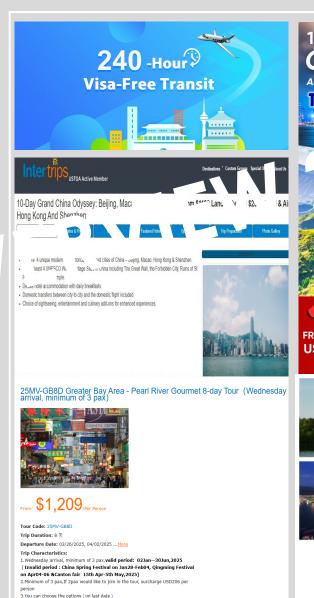


China + Hong Kong Fam Trip

15 - 25 October 20. 5



Tactical Campaigns with TOs











MULTI-DESTINATION: NON-MAINLAND

Leveraging popularity of Japan, Korea, Thailand & Vietnam

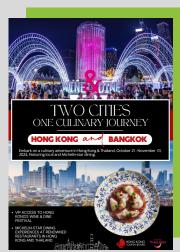
Partnerships with NTOs, airlines & TOs







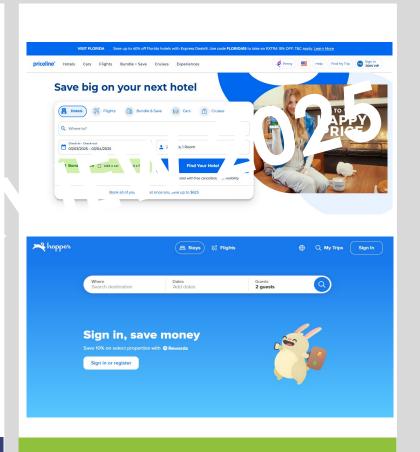




CONVERSION-DRIVEN OTA & GDS CAMPAIGNS





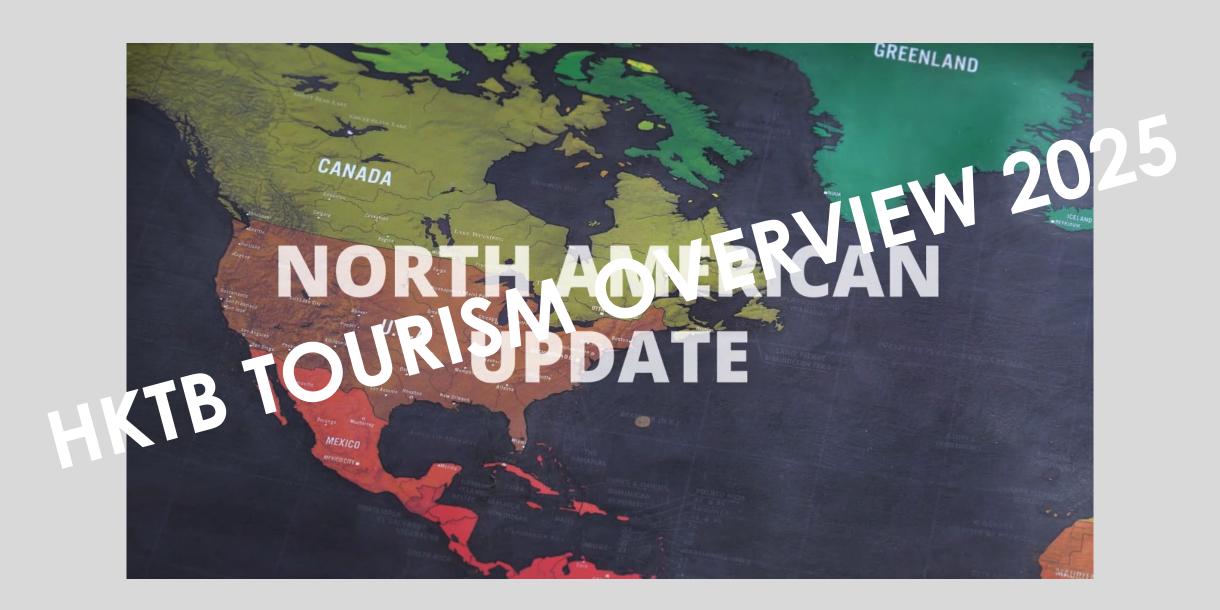


Travelzoo

Amadeus

Other OTAs

MARKET ACHIEVEMENT VIDEO HIGHLIGHTS



THANK YOU LEN 2025 JAMES LAWRIEL YUEN KAN WONG

JAMES LAVILLE
SENIOR MARKETING
LES ANGELES

CENIOD MANAGED TRADE MARKETING

SENIOR MANAGER, TRADE MARKETING
TORONTO